

Sustainable Soils Alliance Strategic Advisory Board: Terms of Reference

Individuals and organisations who, by virtue of their particular knowledge, experience, network and capacity/willingness to help, are in a position to guide the SSA's strategy and direction might be invited to join the SSA's Strategic Advisory Board (SAB).

The SAB will consist of up to 15 specialists who will contribute through their knowledge of the politics, economics, sustainability and policy of soil to the aims and operational objectives of the SSA. To ensure a balance of viewpoints, the Board includes representatives of the range of relevant interests - NGO, industry, academic and end-users.

The role of the SAB is to provide strategic input and guidance into the SSA's activities with specific focus on direction, workstreams, projects and outputs.

SAB focus areas should include:

- **The Big Picture** – Is the SSA addressing the appropriate issues around soil?
- **Theory of Change** – Does the SSA's work have an impact / drive change and if so, how?
- **Specific focus** – Are there particular issues that need a focus from the SSA?
- **People and institutions** – Are there particular individuals or institutions who can be encouraged to participate in the work of the SSA?
- **Inclusion** – Are there voices or interests in the debate on soils that are not being heard?
- **Trends** – Are there economic / agricultural / environmental / governmental trends that the SSA should be considering?
- **Practicality** – How practical is the SSA's approach?
- **Amplification** – Are there ways of adding volume to the SSA's work and output?

The SSA will host and administer the SAB meetings, which will convene once or twice annually in London or Bristol. Meetings will last half a day and be minuted with a report summarising the discussion and listing actions. Additional meetings may take place remotely on an ad-hoc basis.

Members of the SAB are proposed by the SSA Directors and other SAB members. A list of SAB members will feature on the SSA website. It will be made clear whether board members are there in a personal or representative (i.e. on behalf of the organisation within which they work) capacity.

Membership of the SAB is for a set period of one year, renewable upon mutual agreement with outgoing members recommending a successor.

SAB members may be remunerated by mutual agreement if non-remuneration is a barrier to participation. Reasonable travel expenses will be reimbursed.